CCMP | GROWTH ADVISORS

Strategic Capital for Enduring Growth

Q1 2026

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Introduction

01

CCMP Growth's Lower Middle Market Buyout Strategy

Focused & Consistent Strategy

- **Control buyouts/founder-family partnerships, solely focused on companies growing > 10%**
- **Proprietary research-driven sourcing** model identifies businesses using technology & differentiated business models to take share in CCMP's targeted industrial & consumer subsectors
- Disciplined sourcing model builds partnership with management teams: **45+ days exclusivity on every platform**; average founder/management team ownership of over 25%
- Modest leverage (~3x avg leverage at entry) and **reasonable valuations relative to growth**: ~9x avg platform multiple & >20% avg revenue growth

Proven Value Creation Process

- CCMP IV momentum: **$420M** of fund investments in **7 platforms** [a, b]; **double-digit growth** in 2023, 2024 and YTD 2025; **21 add-on acquisitions** completed
- **Performance as of September 30, 2025:**
- 33% (CL adjusted) / 28% (no CL) gross IRR
- 1.5x (CL adjusted) / 1.6x (no CL) gross MoM
- 20% (actual) / 17% (no CL) net IRR
- 1.3x (actual) / 1.3x (no CL) net MoM

Cohesive & Aligned Team

- Long-tenured **leadership team** with consistent investment track record
- **Strong alignment with LPs:** GP commitment of $59M (~12% of fund); broad carry participation
- **Active co-invest model**: $243M of total equity co-investment across every deal [a, c]

Operating Resources Support Growth

- **Active value creation support** to scale companies and position for exit to strategic acquirers or larger sponsors
- **Deep operating bench:** three Executive Advisors and over 25 former C-suite portfolio company executives/Board members who are CCMP Growth LPs [d]

a) Pro forma for October 2025 investment in A1 Cash & Carry.
b) Omnia Exterior Solutions' Invested Capital include a $1.9 million Note related to one of the Omnia partner companies.
c) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs. $162M of the $243M co-investment amount in CCMP IV deals is through vehicles controlled by CCMP.
d) Includes portfolio executives/board members from both current CCMP Growth and legacy CCMP Capital portfolio companies.

Note: For illustrative purposes only. There can be no assurance any CCMP Growth investments will have the characteristics or attributes set forth above. Certain statements made herein reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

What Guides Us

The CCMP Growth Mission

We invest in high growth lower middle market industrial and consumer companies in North America.

As a trusted partner to founders and business leaders, we build enduring growth through truth-driven decision-making.

Our success is measured by strong investor returns and transformative professional and wealth-building opportunities for our portfolio companies and CCMP Growth team.

CCMP Growth Core Values

Growth

- Sole focus on investing in **high-growth lower middle market** industrial & consumer companies
- Invest for long-term success that sustains beyond our investment period
- Embrace a continuous learning mindset

Focus

- Concentrate and excel in our **core areas of expertise**
- Promote agility and decisiveness in thinking and action
- Support a successful balance of business and personal life

Commitment

- Unabating conviction to achieve our Mission
- Deep investment in our portfolio companies at all levels of CCMP
- Hold ourselves and our partners accountable for **seeking the truth**, operating with the highest **integrity** and delivering on our **commitments**

Partnership

- Create durable winning strategies with our investors, portfolio company partners, advisors and team members
- Treat everyone with the highest standards of fairness, transparency, respect, and integrity
- Celebrate success and learn from adversity as **a team**

Our Experienced, Committed Team

Leadership

Joe Scharfenberger
Co-Managing Partner, IC
17 yrs. at CCMP

Mark McFadden
Co-Managing Partner, IC
23 years at CCMP

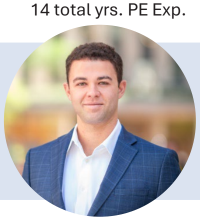
Patrick McGrath
Managing Director, IC
16 years at CCMP

Other Key Investment Professionals

Chris Stevenson
Senior Principal
5 yrs. at CCMP /
14 total yrs. PE Exp.

Casey Klingler
Principal
7 years at CCMP

Connor Moran
Principal
6 years at CCMP



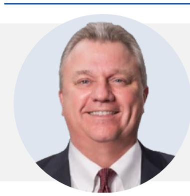
Keith Weisenberg
Associate
2 years at CCMP

Eloise Ong
Associate
1 year at CCMP

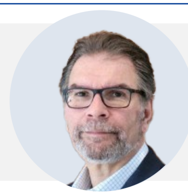
Kailey Folan
Associate
Started June 2025

Executive Advisors

Mark Hornick
Executive Advisor
Former Jamieson Wellness CEO



Bill Reminder
Executive Advisor
Former RealTruck CEO



Pete Papagiannis
Executive Advisor
Former BGIS COO

Team composition and responsibilities enable highly efficient decision-making and operations, ensure consistent strategic alignment, and allow for greater reliability with counterparties

Finance & Compliance

Greg Feig
Managing Director, CFO
19 years at CCMP

Esana Blank
Managing Director, CCO
22 years at CCMP

Jamie Flanagan
VP & Fund Controller
5 years at CCMP

Matthew Malkin
Associate
4 years at CCMP

Dori Henick
Analyst
1 year at CCMP

Eleanor Clowe
Office Manager
Started June 2025

Note: Years with CCMP includes time with CCMP Capital, JPMP and certain of its predecessors.

Our Operating Resources

We supplement our Executive Advisors with a deep alumni network of current and former CCMP portfolio executives/board members [a]

Mark Hornick
Former CEO of Jamieson Wellness
Executive Advisor, CCMP
Chairman of the Board, A1 Cash & Carry
Board Member, Decks & Docks

Bill Reminder
Former CEO of RealTruck
Executive Advisor, CCMP
Board Member, RealTruck and Decks & Docks

Pete Papagiannis
Former COO of BGIS
Executive Advisor, CCMP
Board Member, Omnia Exterior Solutions, Innovation Refrigeration and Airo Mechanical

Over 25 current and former CCMP portfolio company executives/Board members are invested in CCMP IV [a]

REALTRUCK	MILACRON	Jamieson Wellness	Ollie's Bargain Outlet "Good Stuff Cheap"	HAYWARD
PUREGYM	safetykleen	BGIS	National Waterworks	francesca's collections
GENERAC	JETRO Cash & Carry	Restaurant Depot	OMNIA Exterior Solutions	Decks & Docks Company

a) Includes portfolio executives/board members from both current CCMP Growth and legacy CCMP Capital portfolio companies.
Note: The companies reflected herein may not be representative of all portfolio companies. A complete list of CCMP III CV, CCMP III, and CCMP II portfolio companies with their performance may be provided upon request.

CONFIDENTIAL

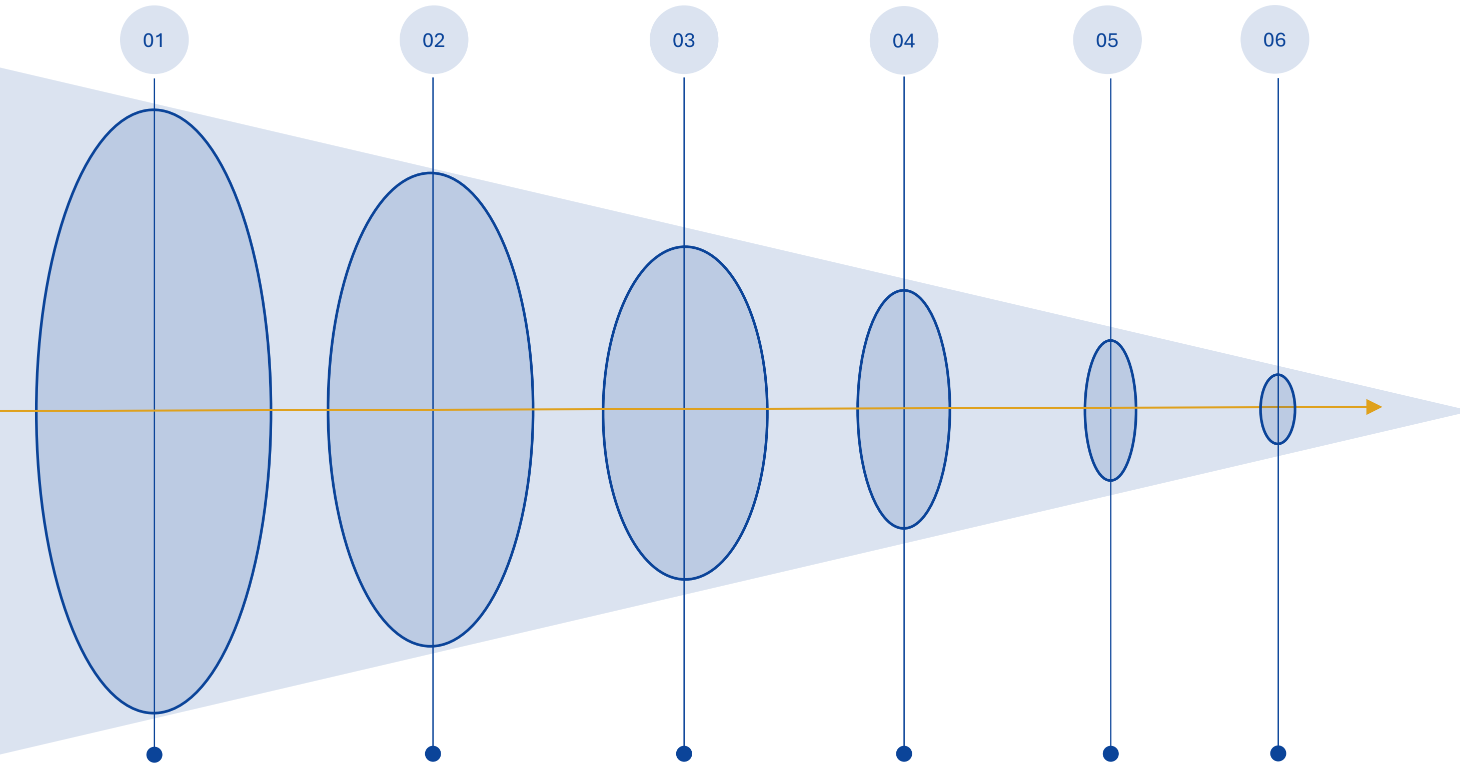
Our Investment Process

02

WHAT DRIVES OUR SUCCESS:

Research-Based Sourcing Strategy

Proprietary Research Drives Disciplined Sourcing Strategy – We Avoid Broad Auctions



01 Review Growth Themes & Sub-Sectors Quarterly in CCMP Research Meetings

02 Prioritize Focus Sectors for Follow-up – Attend Conferences and Build Network

03 Identify Targets and Meet Management in Advance of Processes

04 Pursue Opportunities that meet CCMP Focus Sectors and Deal Criteria

05 Obtain Exclusivity to Complete Diligence and Finalize Value Creation Plan

06 Acquire Attractive Growth Platforms

OUTCOME

Market-Leading Platforms Acquired at Multiples Below EBITDA Growth Rate

A1 CASH+CARRY Your Restaurant Wholesaler

AIRO Mechanical

Combined Caterers

Innovative Refrigeration Systems, Inc

Decks & Docks Company

OMNIA Exterior Solutions

Mammoth Holdings

WHAT DRIVES OUR SUCCESS:

Thematic Sourcing

CCMP Highest Priority Focus Sectors	Key Investment Themes	CCMP IV Portco	Legacy Portco
Smart Automation Technologies	• Industrial digitization and AI integration • Reshoring and domestic manufacturing • Energy and resource efficiency	Innovative Refrigeration Systems, Inc	Milacron
Resilient, Tech-Enabled Services	• Digital transformation of legacy services • Energy efficiency and sustainability • Mission-critical, high-value revenue models • Operating models that reduce customer cost	Omnia Exterior Solutions Airo Mechanical	BGIS
Essential & Experiential Consumer Services	• Mobile-first behavior and hyper personalization • Premium experiences vs. products and DIFM • Subscription/recurring-revenue economics • Tech-enabled convenience	Combined Caterers Mammoth Holdings	Ollie's Bargain Outlet francesca's PureGym
B2B2C Value Chain Outsourcing & Distribution	• Accelerating innovation cycles • Proliferation of digital brands • Capitalizing on consumer trends without direct brand risk	A1 Cash + Carry Combined Caterers Decks & Docks Company	Jetro Cash & Carry Restaurant Depot
Consumer Nutrition, Health & Wellness	• Preventative and holistic care • Personalized health via data and diagnostics • Tech-enabled access and affordability • Aging population tailwinds		Jamieson Wellness
Home Automation & Enthusiast Products	• Home as a lifestyle hub post-pandemic • Premiumization and differentiation • Digital connectivity to dealers/consumers • Niche brand affinity and community-centric engagement	Decks & Docks Company	Hayward RealTruck Hillman Generac

Note: There can be no assurance that CCMP Growth will be able to consummate investments with these characteristics or that, if consummated, such investments will be profitable. Certain statements made herein reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. The companies reflected herein may not be representative of all portfolio companies. A complete list of CCMP III CV, CCMP III, and CCMP II portfolio companies with their performance may be provided upon request.

WHAT DRIVES OUR SUCCESS:

Consistent Targeting

Deal Structures

- Transaction Value: **$100 – 250M**
- Equity Check Size: **$50 – 150M** (including LP co-invest) [a]
- Primarily **control growth buyouts**
- At least 45 days of **exclusivity in every deal process**
- **Founder-led & family-owned** businesses, platforms at growth inflection points, businesses in succession scenarios
- Flexible capital to fund organic and M&A-driven growth, prudent use of leverage: **2.0 – 4.0x EBITDA**
- **Active, collaborative partnerships** with management, **strong alignment** through equity participation and shared upside

Target Company Attributes

- $10 – 50M of EBITDA **(sweet spot is <$35M)**
- Platforms acquired at multiples below EBITDA growth rate
- **Strong historical & projected growth (~10%+)**
- Active management / Founders with significant rollover investment
- Niche market leadership in attractive/growing sectors
- Strong 5-Forces Analysis / Pricing power / Barriers to entry
- Resilient free cash flow and margins
- Technological / Digital enhancement opportunity
- Accretive acquisition opportunities
- Improved exit potential with scale

a) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs.
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Our High Growth Portfolio

CCMP Growth has created a high-growth portfolio at reasonable multiples by leveraging its proprietary research model, deep industry connectivity, and disciplined approach to sourcing and valuation

Company	Operating Angle	EBITDA Multiple at Entry	Leverage at Entry	CCMP Equity Investment [a, b, c]	Co-Invest Equity Investment [a, b, c]
A1 Cash & Carry (10/2025)	Deep experience in cash & carry foodservice distribution investments, CCMP Exec. Advisor Mark Hornick	11.6x	2.2x	$51M [d]	$23M
Airo Mechanical (8/2025)	CCMP Exec. Advisor Pete Papagiannis	5.3x	2.6x	$51M	$18M
Combined Caterers (11/2024)	Deep experience in multi-site consumer and foodservice investments, Founder joined board	7.4x	3.1x	$47M	$12M
Innovative Refrigeration (12/2023)	Partnered w/ 2-time CCMP CEO Tom Goeke	8.4x	3.2x	$70M	$51M
Decks & Docks (10/2023)	CCMP Exec. Advisors Bill Reminder & Mark Hornick	10.5x	4.1x	$70M	$92M
Omnia Exterior Solutions (5/2023)	Partnered w/ Jim Ziminski, 10+ year CCMP relationship	8.0x [e]	2x-3x	$71M [f]	$32M
Mammoth Holdings (12/2022)	Deep experience in sector & similar retail growth models	Liquidation Preference @ ~6x Conversion @ ~15x	5.0x	$60M	$15M

a) CCMP and Co-Invest equity are as of September 30, 2025, except where specifically noted.
b) Pro forma for August 2025 investment in Airo Mechanical and October 2025 investment in A1 Cash & Carry.
c) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs. $162M of the $243M co-investment amount in CCMP IV deals is through vehicles controlled by CCMP.
d) A1 Cash & Carry's Invested Capital includes a $1.2 million hedge premium.
e) Omnia Exterior Solutions' entry multiple reflects acquisition multiples adjusted for corporate overhead investment.
f) Omnia Exterior Solutions' Invested Capital includes a $1.9 million Note related to one of the Omnia partner companies.

CCMP IV (2023 Vintage) Portfolio Summary

As of September 30, 2025 ($ in millions)

Investment Name	Industry	Date of Initial Investment	Invested Capital	Gross Realized Proceeds	Book Value	Total Value	Gross MoM (No CL / CL Adj.)	Gross IRR (No CL / CL Adj.) [a]
Unrealized Investments								
Airo Mechanical	Industrial	Aug-25	$51	--	$51	$51	1.0x / 1.0x	NM / NM
Combined Caterers	Consumer	Nov-24	$47	--	$53	$53	1.1x / 1.1x	12% / 24%
Innovative Refrigeration	Industrial	Dec-23	$70	--	$140	$140	2.0x / 1.9x	48% / 70%
Decks & Docks	Consumer	Oct-23	$70	--	$140	$140	2.0x / 2.0x	40% / 40%
Omnia Exterior Solutions [b]	Industrial	May-23	$71	--	$106	$106	1.5x / 1.5x	20% / 19%
Mammoth Holdings	Consumer	Dec-22	$60	--	$89	$89	1.5x / 1.5x	15% / 19%
Total Investments			**$369**	**--**	**$578**	**$578**	**1.6x / 1.5x**	**28% / 33%**
					Net (Actual) [a]		**1.3x**	**20%**
					Net (No CL) [a]		**1.3x**	**17%**

- In October 2025, CCMP IV invested $51 million in A1 Cash & Carry (including a $1.2 million hedge premium). This is not reflected in the above Portfolio Summary.
- Book Value for Airo Mechanical has not been adjusted to date given the recency of investment.
- Book Value for Mammoth Holdings has been increased quarterly for the 15% accretion built into CCMP's preferred equity.

a) "NM" signifies an IRR which is 0% or negative.
b) Omnia Exterior Solutions' Invested Capital, Book Value, Total Value, and gross MoMs and IRRs include a $1.9 million Note related to one of the Omnia partner companies. Book Value has been increased quarterly for interest accrual on this Note, which does not constitute a material impact to overall returns.
Note: Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

Our Value Creation Strategy

03

CCMP Growth Value Creation Playbook

CCMP Growth partners with management to develop a tailored value creation plan during diligence, serving as a roadmap for performance. We actively support execution through weekly calls, monthly reviews, and quarterly board meetings

Growth Strategy Development

- Drive **organic growth** through channel expansion, product innovation, and enhanced sales & marketing
- Build a **focused acquisition strategy** with defined processes and targeted add-on criteria
- **Optimize exit positioning** for sale to a strategic buyer or larger private equity firm

Operating Mentorship / Support

- Leverage CCMP Growth's network and **implement operational best practices** across the portfolio
- **Accelerate top-line growth** through targeted sales, marketing, and pricing strategies
- **Optimize operations** and supply chain efficiency to improve margins and scalability

Invest in Systems to Drive Scale

- Deploy **best-in-class technology and AI** to enhance decision-making and automation
- Establish **robust financial reporting, KPIs**, and performance tracking systems
- Support **disciplined capital allocation** to fund high-return growth initiatives
- Strengthen enterprise **risk management**, compliance, and **governance** frameworks

Talent Management

- Identify, attract, and retain **top executive and board talent**
- Formalize high-impact boards leveraging **CCMP's operator network** and functional expertise
- Align management through **equity ownership and performance-based incentive programs**

Our Proprietary Sourcing Playbook:

Omnia Exterior Solutions

CCMP Growth leverages its **research model and deep industry relationships** to create unique investment opportunities at attractive creation values

Sector Research

- Evaluated over 40 home services subsectors to determine most attractive areas for CCMP Growth investment
- Leveraged CCMP Growth experience and input from executives, consultants and banking intermediaries
- Sectors ranked based on numerous criteria including resiliency, ability to leverage technology, and growth outlook
- Identified roofing & exterior maintenance as target sector

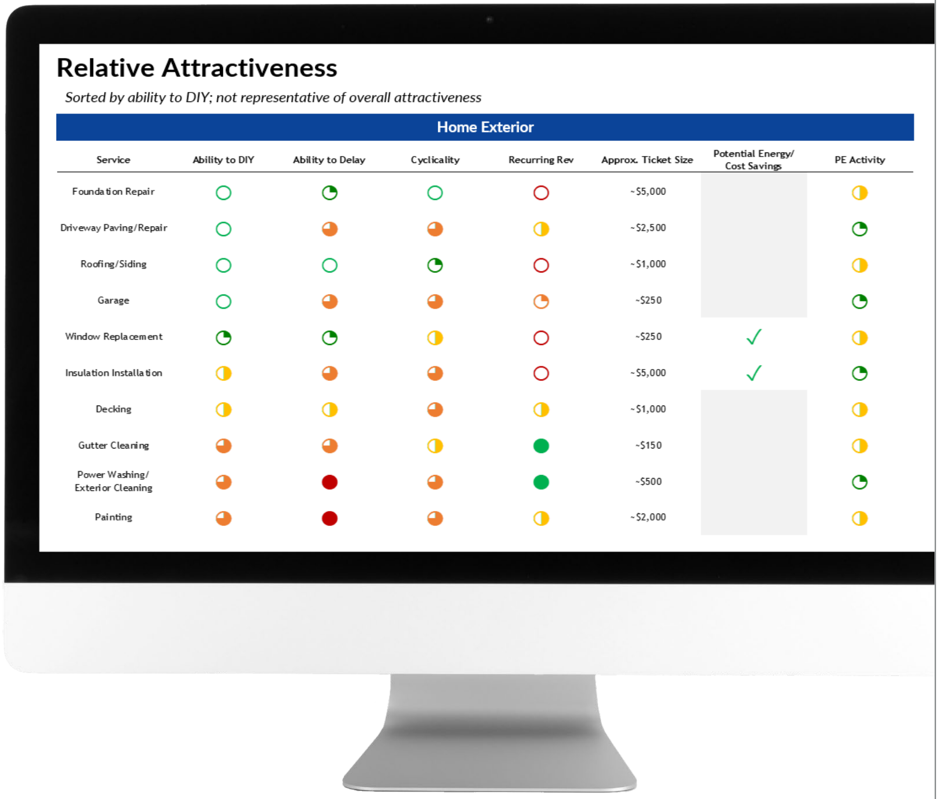
Executive Network

- CCMP met building products & services industry CEO Jim Ziminski in 2011; reviewed numerous investment opportunities with him over next 10+ years
- Reviewed CCMP Growth's developed roofing sector thesis with Jim; he had consolidation thesis and list of initial targets in mind
- Formed Omnia Exterior Solutions Partnership in January 2023

Differentiated Investment Opportunity

- Omnia built with 12 acquisitions of local roofing services businesses (avg. $4M EBITDA at acq.) outside of broad auction processes
- Total creation value of ~8x EBITDA versus typical sector multiples of 10x+ for scale platforms

CCMP Q3 2022 Home Services Research



Relative Attractiveness

Sorted by ability to DIY; not representative of overall attractiveness

Home Exterior							
Service	Ability to DIY	Ability to Delay	Cyclicality	Recurring Rev	Approx. Ticket Size	Potential Energy/ Cost Savings	PE Activity
Foundation Repair	○	◔	○	○	~$5,000		◑
Driveway Paving/Repair	○	◕	◕	◑	~$2,500		◔
Roofing/Siding	○	○	◔	○	~$1,000		◑
Garage	○	◕	◕	◔	~$250		◔
Window Replacement	◔	◔	◑	○	~$250	✓	◑
Insulation Installation	◑	◕	◕	○	~$5,000	✓	◔
Decking	◑	◑	◕	◑	~$1,000		◑
Gutter Cleaning	◕	◕	◑	●	~$150		◑
Power Washing/ Exterior Cleaning	◕	●	◕	●	~$500		◔
Painting	◕	●	◕	◑	~$2,000		◑

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Our Diligence Playbook:

Innovative Refrigeration

CCMP Growth leverages its **multi-decade industry experience** and operating relationships to assess risks and opportunities, then build value creation plans for each investment.

Market diligence

- CCMP cold storage value chain research
- Industry calls with CCMP food value chain relationships
- 3rd party competitive / customer survey work

Margin sustainability

- Porters Five Forces analysis
- CCMP project/operating margin analysis
- 3rd party quality of earnings / proof of cash

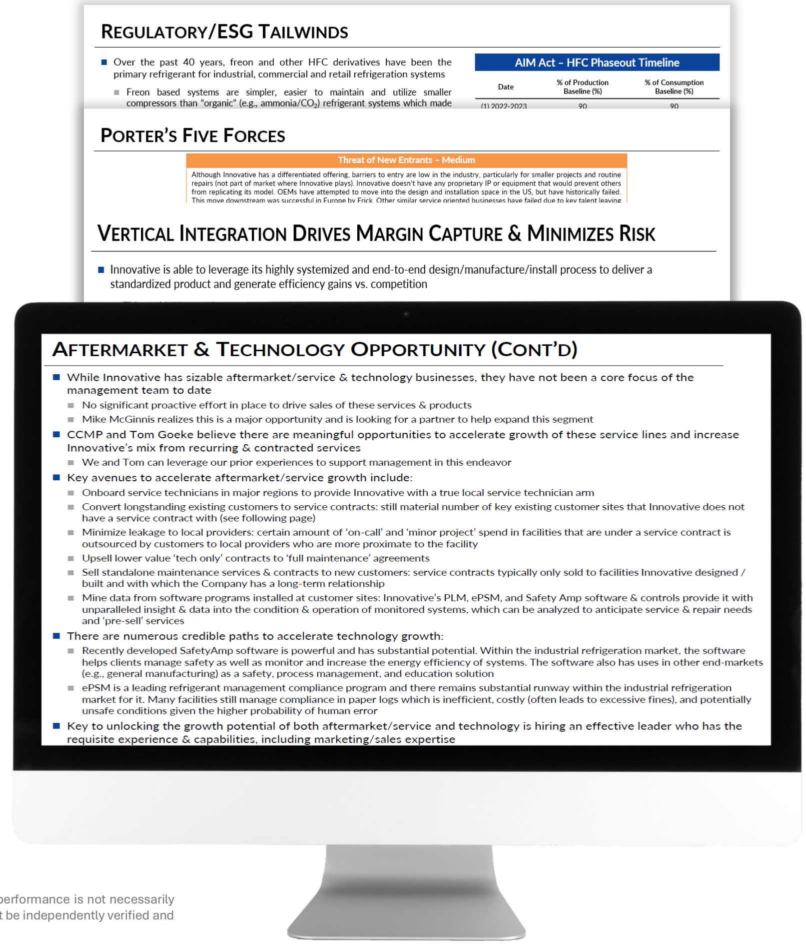
Growth plan

- Aftermarket growth plan built with CCMP-relationship Tom Goeke
- Receptivity vetted through customer calls
- Leveraged insights from CCMP IoT service research

Management access

- In exclusivity for 45+ days to build plan and ensure alignment with management

Pages from Innovative Refrigeration Dec. 2023 Investment Memo



REGULATORY/ESG TAILWINDS

- Over the past 40 years, freon and other HFC derivatives have been the primary refrigerant for industrial, commercial and retail refrigeration systems
  - Freon based systems are simpler, easier to maintain and utilize smaller compressors than "organic" (e.g., ammonia/CO_2) refrigerant systems which made

AIM Act – HFC Phaseout Timeline

Date	% of Production Baseline (%)	% of Consumption Baseline (%)
(1) 2022-2023	90	90

PORTER'S FIVE FORCES

Threat of New Entrants – Medium

Although Innovative has a differentiated offering, barriers to entry are low in the industry, particularly for smaller projects and routine repairs (not part of market where Innovative plays). Innovative doesn't have any proprietary IP or equipment that would prevent others from replicating its model. OEMs have attempted to move into the design and installation space in the US, but have historically failed. This move downstream was successful in Europe by Frick. Other similar service oriented businesses have failed due to key talent leaving

VERTICAL INTEGRATION DRIVES MARGIN CAPTURE & MINIMIZES RISK

- Innovative is able to leverage its highly systemized and end-to-end design/manufacture/install process to deliver a standardized product and generate efficiency gains vs. competition

AFTERMARKET & TECHNOLOGY OPPORTUNITY (CONT'D)

- While Innovative has sizable aftermarket/service & technology businesses, they have not been a core focus of the management team to date
  - No significant proactive effort in place to drive sales of these services & products
  - Mike McGinnis realizes this is a major opportunity and is looking for a partner to help expand this segment
- CCMP and Tom Goeke believe there are meaningful opportunities to accelerate growth of these service lines and increase Innovative's mix from recurring & contracted services
  - We and Tom can leverage our prior experiences to support management in this endeavor
- Key avenues to accelerate aftermarket/service growth include:
  - Onboard service technicians in major regions to provide Innovative with a true local service technician arm
  - Convert longstanding existing customers to service contracts: still material number of key existing customer sites that Innovative does not have a service contract with (see following page)
  - Minimize leakage to local providers: certain amount of 'on-call' and 'minor project' spend in facilities that are under a service contract is outsourced by customers to local providers who are more proximate to the facility
  - Upsell lower value 'tech only' contracts to 'full maintenance' agreements
  - Sell standalone maintenance services & contracts to new customers: service contracts typically only sold to facilities Innovative designed / built and with which the Company has a long-term relationship
  - Mine data from software programs installed at customer sites: Innovative's PLM, ePSM, and Safety Amp software & controls provide it with unparalleled insight & data into the condition & operation of monitored systems, which can be analyzed to anticipate service & repair needs and 'pre-sell' services
- There are numerous credible paths to accelerate technology growth:
  - Recently developed SafetyAmp software is powerful and has substantial potential. Within the industrial refrigeration market, the software helps clients manage safety as well as monitor and increase the energy efficiency of systems. The software also has uses in other end-markets (e.g., general manufacturing) as a safety, process management, and education solution
  - ePSM is a leading refrigerant management compliance program and there remains substantial runway within the industrial refrigeration market for it. Many facilities still manage compliance in paper logs which is inefficient, costly (often leads to excessive fines), and potentially unsafe conditions given the higher probability of human error
- Key to unlocking the growth potential of both aftermarket/service and technology is hiring an effective leader who has the requisite experience & capabilities, including marketing/sales expertise

Our Value Creation Playbook:

Decks & Docks

CCMP Growth partners with management to develop a **tailored value creation plan** during diligence, serving as a roadmap for performance. We actively support execution through weekly calls, monthly reviews, and quarterly board meetings

Strategy Development

- Built "Path to $65 Million of EBITDA" strategy in partnership with Shawn (CEO) and Tyler (President)
- Instituted a formal acquisition process, engaged Bow Point M&A Deal Origination
- Developed formal greenfield/showroom site selection and opening strategy
- Expanded marine contractor sites westward to Texas (acquisition) and north to Rhode Island (greenfield)
- Capitalizing on inland decking opportunity through acquisitions and greenfield openings
- Formalized e-commerce strategy and digital marketing initiatives

Operating Mentorship / Support

- Developed 1st Budget Process
- 13-week Cash Flow Model
- Developed Financial reporting & KPI tracking Framework
- Weekly update calls, deep-dive Monthly Operating Reviews, Quarterly Board Meetings
- Formalized supplier agreements/arrangements with a focus on rebate programs
- Instituted formal executive compensation program to align interests with financial performance
- CCMP M&A team

Invest in Systems to Drive Scale

- Completed first financial audit in 2024
- Laid groundwork for ESG reporting process
- Upgraded and replaced all signage and collateral materials to reflect new brand – "Decks & Docks Company"

Strategic Vision Framework

Talent Management

- Built excellent board including CCMP Growth Exec Advisors Mark Hornick and Bill Reminder
- Created deep "equity" incentive plan across the entire organization, including the field level employees
- Hired CFO in Q1 2024 & CTO in Q2 2025

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ESG Initiatives Drive Value Creation

CCMP Growth continues its commitment to the Responsible Investment Framework established in 2023

- ESG efforts are designed to practically **mitigate investment risk**, increase **transparency & governance**, and make portfolio companies **more valuable**
  - **Key focus areas** include cyber security, employment law, employee safety, financial controls, governance, environmental compliance, and GHG reduction (where paybacks are compelling)
- Core of ESG strategy is to **identify and action opportunities for improvement** through initial investment **due diligence process** and **board oversight**
  - As of August 2025, 169 initiatives from 215 ESG-related opportunities identified across portfolio were completed, with 90% of 'High Importance' actions completed
- Signatory to the UN Principles for Responsible Investment since August 2023 [b]

	Omnia Exterior Solutions	Innovative Refrigeration Systems, Inc	Decks & Docks Company	Combined Caterers	AIRO Mechanical	Total
Total Initiatives Identified [a]	127	33	31	13	11	215
Completed	114	18	24	8	5	169
Partially Completed	5	13	2	5	5	30
Early/Not Started	8	2	5	-	1	16
High Importance Initiatives [a]	62	9	16	6	7	100
Completed	57	9	16	5	3	90
Partially Completed	5	-	-	1	4	10
Early/Not Started	-	-	-	-	-	-

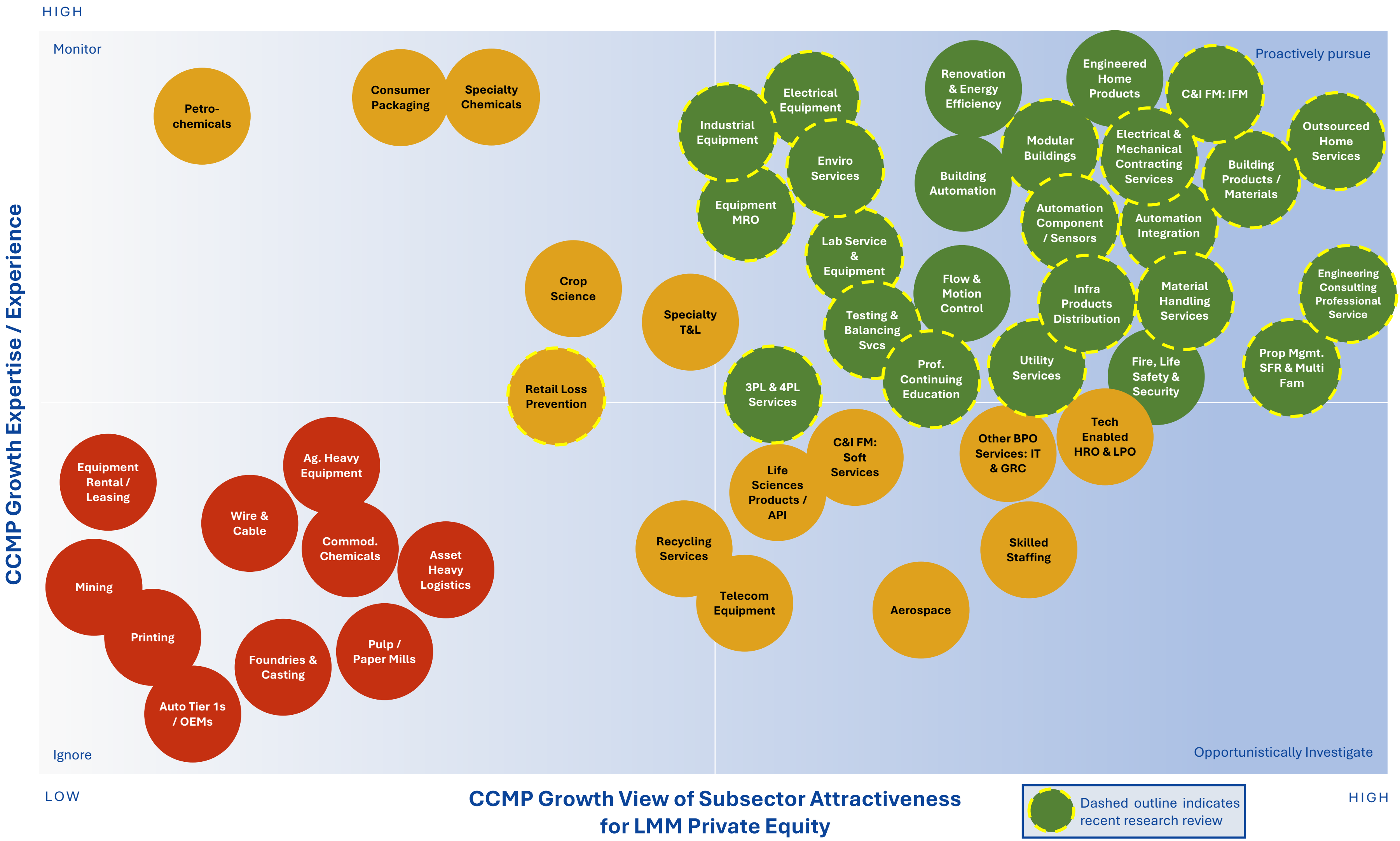
a) Excludes A1 Cash & Carry as the transaction closed in October 2025. Excludes Mammoth Holdings given CCMP IV's minority investment in the company.
b) Provisional signatory as of August 2023. Full signatory as of July 2024.
Note: Certain statements herein reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change.

Sector Approach

04

WHAT DRIVES OUR SUCCESS:

Industrial Sector Heat Map[a]



a) For Illustrative purposes only. Based on CCMP Growth's subjective view and subject to change. There can be no assurance that any such trends will continue in the future.
Note: There can be no assurance that CCMP Growth will be able to consummate investments with these characteristics or that, if consummated, such investments will be profitable. Certain statements made herein reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change.

WHAT DRIVES OUR SUCCESS:

Focused **Industrial** Investment Criteria

What We Like:

Market Share Gain Opportunities

- Use of tech to build differentiated routes to market
- Consolidate / gain share from “mom and pop" competitors
- Vertical integration / modular construction opportunities
- Use of AI / software to leverage engineering capabilities

Secular Growth Drivers

- End markets with low cyclicality or growth above GDP
- Product penetration trends supported by IP
- IoT-enabled skilled technician / aftermarket buildout
- Use of technology to improve efficiency & customer experience

Differentiated Business Models

- High share of niche growth markets; *or* sophisticated operators taking share in fragmented, large markets
- Strong trade brands & longstanding customer relationships
- Large installed base / contract book
- Distribution businesses with service capabilities
- Service businesses with strategic capital investment
- Demonstrated skill in sourcing and make vs. buy decisions in manufacturing

Differentiated Business Metrics

- Target 20% EBITDA margins (or path to get there) in industrial tech
- Target 20%+ ROIC in services / distribution
- FCF conversion of 90%+ before growth/M&A investment

What We Avoid:

Cyclical Commodity business

- Low margin manufacturers, low ROIC distribution businesses
- Low tech, labor brokerage service business models
- Margin/demand fluctuations driven by commodity cycles (Oil & Gas, Mining)
- Limited ability to pass on cost inflation

Operational and Scalability Risks

- Complex, geopolitically exposed supply chains
- Business models with overdependence on localized labor dynamics
- Businesses with relationships as primary value-add
- Unproven and inflexible management teams

Competitive and Customer Risk

- Businesses with tech disintermediation risk (AI, AMZN)
- Tier 1 / Tier 2 component suppliers selling to massive OEMs
- Capital intensive sectors with deep pocketed competitors
- Customer concentration risks

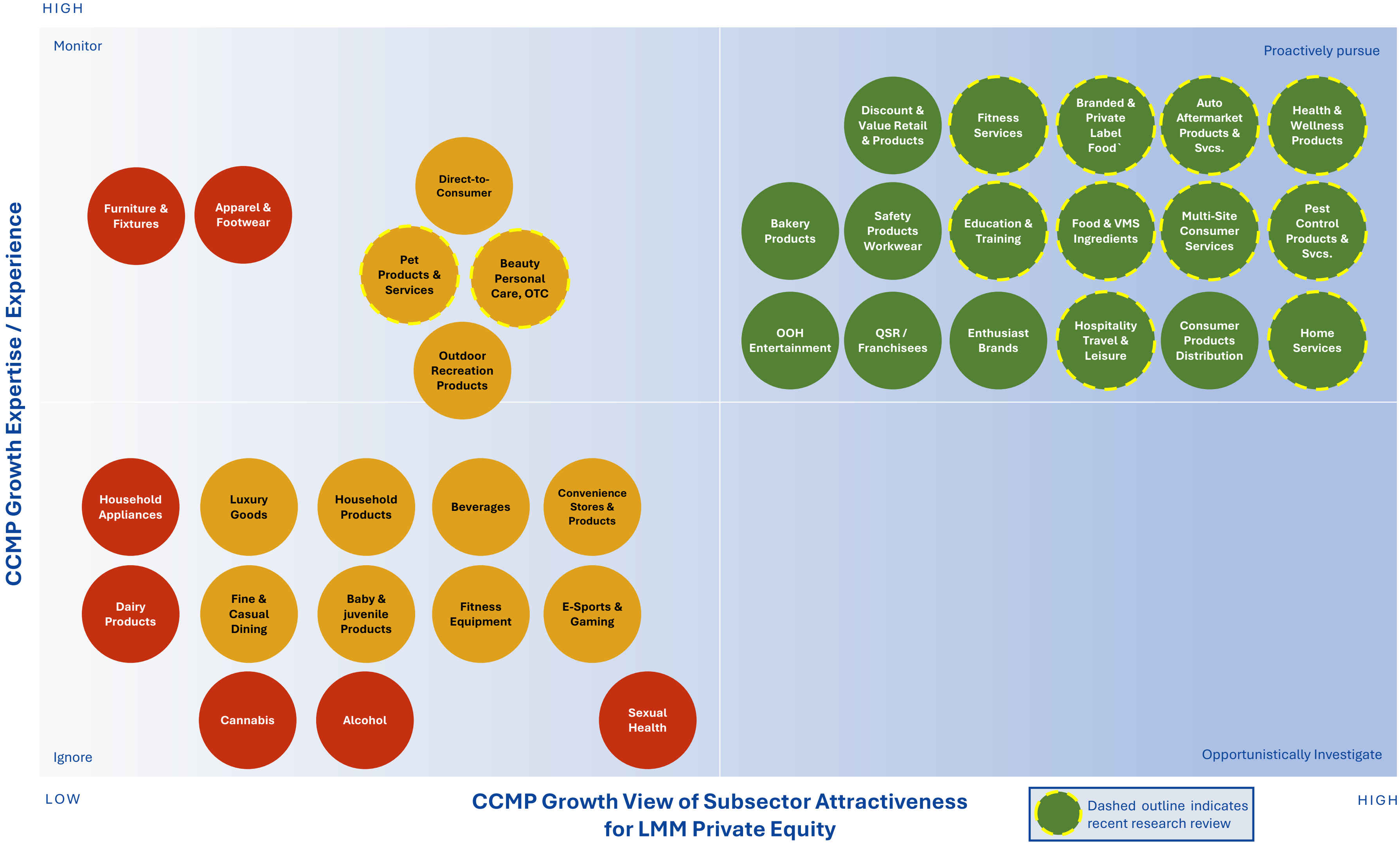
Regulatory and Compliance Risks

- Poor employee safety track records
- Environmental exposures (production or downstream)
- End market demand driven solely by regulation
- Lack of a production or service "system"

Note: For illustrative purposes only. There can be no assurance any CCMP Growth investments will have the characteristics or attributes set forth above. Past performance is not necessarily indicative of future results. Certain statements made herein reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. See Notes pages for important disclosures.

WHAT DRIVES OUR SUCCESS:

Consumer Sector Heat Map[a]



a) For Illustrative purposes only. Based on CCMP Growth's subjective view and subject to change. There can be no assurance that any such trends will continue in the future. CCMP's consumer investment approach focuses on companies that generate revenue from direct consumer spending (B2C) and/or companies that generate revenue that relies on consumer spending, habits, or engagement (B2B).

Note: There can be no assurance that CCMP Growth will be able to consummate investments with these characteristics or that, if consummated, such investments will be profitable. Certain statements made herein reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change.

WHAT DRIVES OUR SUCCESS:

Focused **Consumer** Investment Criteria

What We Like:

Revenue Quality & Growth Potential
- Recurring (subscription-based), non-cyclical revenue
- Attractive unit economics with growth runway
- Strategic expansion and consolidation opportunities
- Favorable demographic and secular trends

Product & Channel Innovation
- Valuable intellectual property
- Science-driven differentiation
- Product line extension opportunities
- Omnichannel and DTC expansion

Brand Strength & Market Positioning
- Strong brand equity and consumer engagement
- Premium or value positioning (avoid the middle)
- Scalable regional brands
- Niche or category leadership

Business Model & Channel Strategy
- B2B2C models (value-added distribution)
- Contract development & manufacturing/private label
- Multi-unit growth

Customer Engagement & Retention
- Loyal customer ecosystems
- Personalization at scale
- Experiential retail models

What We Avoid:

Go-to-Market & Customer Acquisition Risks
- Overreliance on Amazon, Meta, or single traffic sources
- Unsustainable customer acquisition costs (high CAC / low LTV)
- Ambiguous or poorly defined customer segmentation
- Sales channel or customer concentration

Operational & Scalability Risks
- Limited scalability and revenue predictability
- Complex, geopolitically exposed supply chains
- Limited vertical integration or operational control
- Excessive dependence on a single founder

Brand & Product Risks
- Undifferentiated or commoditized products with low brand equity
- Lack of innovation or defensible intellectual property
- Weak pricing power and limited brand stickiness
- Unproven customer loyalty and high churn
- Low community engagement or weak brand affinity
- Overdependence on short-term trends or hype cycles
- High exposure to volatile categories (e.g., apparel or footwear)

Regulatory & Compliance Risks
- Regulatory uncertainty (e.g., FDA/FTC compliance risk)
- ESG concerns or reputational liabilities

CCMP Growth II Summary Terms & Strategy

Fund Entities	CCMP Growth Buyouts II, L.P. CCMP Growth Buyouts (Parallel) II, L.P.
Domicile	Delaware
Target Size	$600 million
Fund Term	10 Years
GP Commitment	$50M+
Management Fee	2.0%, with discounts available based on size of commitment and timing of close
Preferred Return	8%
Carried Interest	20%

Fund Strategy

- Same long-tenured CCMP senior investment team and operating model as prior Fund
- Continued focus on control buyouts / founder family partnerships with companies growing >10%
- Consistent sourcing model in targeted industrial and consumer subsectors
- Attractive LP alignment with strong GP commitment, broad carry participation, and a range of co-investment opportunities provided to LPs [a]

a) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs.

Appendix

05

CASH+ CARRY
Your RESTAURANT WHOLESALER

A1 Cash & Carry

Overview

Founder-operated, multi-site cash & carry ("C&C") foodservice distributor serving independent restaurants throughout the broader Ontario, Canada region

Sourcing [a]: Introduced to the business by TD Securities in 2024. Developed a strong relationship over the course of a year with multiple in-person meetings with the Founder/CEO, who was interested in our deep experience in the sector (including our prior investment in Jetro/Restaurant Depot), access to numerous food industry operators and our track record in scaling multi-site businesses. This relationship provided us with proprietary access to the management team, accelerated our diligence during a sale process by the non-founder owners and ultimately secured exclusivity at the IOI stage.

Investment Theme/Research: B2B2C Value Chain Outsourcing & Distribution

INITIAL INVESTMENT

Date	October 2025
Type	Control Buyout
Total CCMP Equity Investment [b]	$51M
Total Equity Co-Investment [b]	$23M
Board Representation	Joe Scharfenberger, Mark Hornick, Chris Stevenson, Casey Klingler

Investment Highlights

- Leader in a C$5B Canadian cash & carry market that is projected to grow 4 – 5% annually through 2030, driven by immigration, out-of-home restaurant spend and rising demand for ethnic food
- Strong financial performance with consistent double-digit growth across all locations and business lines
- C&C businesses provide independent restaurant operators with a flexible capital-efficient solution for everything needed to run a food service establishment at attractive prices
    - Urban footprint, broad SKU mix, and alignment with operator routines support strong unit economics and defensible market positioning
- Significant whitespace provides opportunity for new store expansion throughout Canada
- Pipeline of accretive M&A targets can be used selectively to de-risk entry into new markets
- Strong revenue growth, stable and expanding EBITDA margins and solid cash flow (before growth capex), even during downturns
- Founder/CEO rolled ~84% of their equity into the transaction and owns 40% of the business, and the broader management team is experienced and scalable
- Multiple attractive exit options, including a sale to a financial sponsor or a strategic, and potentially an IPO on the Canadian exchange

Value Creation Plan [c]

- Support continued geographic expansion and execute a disciplined strategy for national expansion by leveraging CCMP's experience in scaling and managing multi-site businesses as demonstrated with Jetro/Restaurant Depot, Ollie's Bargain Outlet, Decks & Docks, Omnia Exterior Solutions, and Francesca's Collections [a]
- Drive continued same-store sales growth by leveraging Mark Hornick's experience and connections at Jamieson Wellness, Maple Leaf Foods and Fiera Foods, with the goal of continuing to expand the SKU assortment, drive further private label penetration and continuing to drive volume growth and market share
- Further enhance strong margin profile through continued operational improvements, sourcing, consolidation of back end, and SG&A leverage
- Complementing strong organic performance at existing stores with disciplined acquisitions at attractive multiples to enter new geographic regions, expand capabilities, and drive incremental revenue growth

Historical Financial Performance (FYE 6/30)

(C$ M)	Revenue	% Growth	Adj. EBITDA	% Growth	Net Debt / PF Adj. EBITDA
2022A	$131		$8		N/A
2023A	$184	41%	$15	85%	N/A
2024A	$232	26%	$19	27%	N/A
2025A	$281	22%	$21	12%	N/A

Closed Oct 2025

a) Certain companies referenced are from legacy funds advised by CCMP Capital.
b) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs. A1 Cash & Carry's Invested Capital includes a $1.2 million hedge premium.
c) There can be no assurance any such value creation or financial growth plan will ultimately be consummated. Actual results will vary. Estimates and projections included herein are inherently uncertain and subject to change.

Note: Certain statements made reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. Forecasts and estimates are inherently uncertain. There can be no assurance any targets or forecasts will ultimately be achieved. Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

CONFIDENTIAL

Airo Mechanical

Overview

Multi-family HVAC and plumbing installation services provider in the Southeast (primarily North Carolina)

Sourcing [a]: Limited auction process led by Stephens. We were included in the process due to our extensive experience investing in the built environment and skilled technical trade management businesses, including BGIS, Omnia and Innovative Refrigeration. Based on our strong experience, Airo's ownership group viewed us as the ideal group to support continued growth in the business and granted us 45 days exclusivity post check-in bids to complete our work and close the transaction. We structured our acquisition to enable Airo's sellers to participate in future value creation via 2026 & 2027 earnout payments and rollover equity, with Airo's CEO and CFO rolling ~50% of their after-tax proceeds and continuing to run the business.

Investment Theme/Research: Resilient, Tech-Enabled Services

INITIAL INVESTMENT

Date	August 2025
Type	Control Buyout
Total CCMP Equity Investment [b]	$51M
Total Equity Co-Investment [b]	$18M
Board Representation	Mark McFadden, Patrick McGrath, Connor Moran, Pete Papagiannis

Investment Highlights

- Massive, fragmented HVAC and plumbing multi-family construction industry poised to grow at attractive rates over the next five to ten years
  - Multi-family is an excellent and affordable solution to rectifying the US's structural housing shortage (~4.5M+ homes), with a significant affordability gap between owning and renting (currently largest it has been in over 20 years)
- Exposure to attractive Southeast geographies for multi-family construction featuring consistent population growth, high-wage job growth, and favorable rental dynamics
- Established #1 player in North Carolina that has driven impressive market share gains and operational improvements through strategic investments in technology, process, and talent
- Significant opportunities to diversify business through geographic expansion into other high-growth Southeast MSAs, build out of commercial retrofits and replacement ("R&R") business, and potential service line expansion
- Strong margins (20%+ EBITDA) and FCF generation, with sophisticated operational platform yielding consistent, profitable project execution
- Modest leverage (~2.6x) and reasonable entry valuation (~5x) with 2026 & 2027 earnout structure providing attractive risk/return structure

Value Creation Plan [c]

- Drive strong organic growth in core North and South Carolina multi-family markets, leveraging execution, technology, and customer relationships to capitalize on strong market demand and continue to take share
- Accelerate geographic expansion into other high-growth MSAs across the Southeast through organic investment and strategic M&A
- Build out commercial R&R service line in the Carolinas and eventually expand into other geographies (with assistance from former BGIS COO / current CCMP Advisor Pete Papagiannis)
- Further enhance strong margin profile through continued investments in technology stack and operational best practices

Historical Financial Performance [d]

($ M)	Revenue	% Growth	Adj. EBITDA	% Growth	Net Debt / PF Adj. EBITDA
2021A	$47		$5		N/A
2022A	$72	53%	$2	(56%)	N/A
2023A	$112	55%	$17	NM	N/A
2024A	$117	4%	$25	52%	N/A

Closed Aug 2025

a) Companies referenced are from legacy funds advised by CCMP Capital.
b) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs. $14M of the $18M co-investment amount in Airo Mechanical is through a vehicle controlled by CCMP.
c) There can be no assurance any such value creation or financial growth plan will ultimately be consummated. Actual results will vary. Estimates and projections included herein are inherently uncertain and subject to change.
d) 2021 figures per company-reported financials. 2022 figures per sellside QoE report. 2023 & 2024 figures per buyside QoE report.

Note: Certain statements made reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. Forecasts and estimates are inherently uncertain. There can be no assurance any targets or forecasts will ultimately be achieved. Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

COMBINED CATERERS

Combined Caterers

Overview

Premium event management and catering platform that provides high-end food & beverage and hospitality services predominately for larger, upscale events in 3 markets (Charlotte, NC; Raleigh, NC; Charleston, SC)

Sourcing [a]: Initially identified live events as an attractive area to deploy capital in a December 2023 research review. CCMP was included in a limited auction process led by William Blair due to our extensive experience in multi-site consumer and foodservice investments, including Jetro/Restaurant Depot, The Chef's Warehouse, Ollie's Bargain Outlet, and Pure Gym.

Investment Theme/Research: Live events and multi-site consumer

INITIAL INVESTMENT

Date	November 2024
Type	Control Buyout
Total CCMP Equity Investment [b]	$47M
Total Equity Co-Investment [b]	$12M
Board Representation	Joe Scharfenberger, Patrick McGrath, Casey Klingler

Investment Highlights

- Massive ~$60B[c] US addressable market that is highly fragmented
  - The core Southeast market accounts for ~$13-15B of spend and is forecast to grow ~4-6% p.a. to 2029 from growth in live events & premiumization [c]
- Leader in 3 attractive, growing markets with a strong brand reputation and premium positioning
- Track record of delivering mid-to-upper teens organic growth over the past 20+ years
- Highly differentiated controlled venue model (where the Company is the leaseholder and is responsible for all venue operations) with exceptional ROIC and short payback periods of less than 1.5 years
- Substantial industry consolidation opportunity and limited competition for 'tuck-ins'
- Strong management team that has consistently delivered: CEO and COO/CFO have been key to the long-term growth of the business. Both reinvested ~25% of their after-tax proceeds and will continue to run the business
- Strong margins (~23% EBITDA) and attractive free cash flow profile
- Modest leverage (target ~3x) and reasonable entry valuation (~7.5x)

Value Creation to Date [d]

- Secured two new fully controlled venues in Charleston and Raleigh
- Extended key exclusive venue and added new exclusive property
- Grew recurring business & strengthened corporate pipeline
  - Significant expansion with UNC athletics
- Upgraded ERP, CRM, and kitchen management systems
- Hired VP Finance and recruited new Raleigh Executive Chef
- Developed attractive M&A pipeline and in discussions with multiple targets

Historical Financial Performance

($ M)	Revenue	% Growth	Adj. EBITDA	% Growth	Net Debt / PF Adj. EBITDA
2022A	$46		$10		N/A
2023A	$52	11%	$11	11%	N/A
2024A	$57	10%	$13	20%	3.0x

Closed Nov 2024

a) Companies referenced are from legacy funds advised by CCMP Capital.
b) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs. Combined Caterers $12M co-investment amount is not through a vehicle controlled by CCMP.
c) LEK Market Assessment – July 2024
d) There can be no assurance any such value creation or financial growth plan will ultimately be consummated. Actual results will vary. Estimates and projections included herein are inherently uncertain and subject to change.

Note: Certain statements made reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. Forecasts and estimates are inherently uncertain. There can be no assurance any targets or forecasts will ultimately be achieved. Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

INNOVATIVE REFRIGERATION SYSTEMS, INC

Innovative Refrigeration

Overview

Engineering, design/build, and aftermarket service company focused on complex industrial refrigeration systems for the food production, distribution, and cold storage markets.

Sourcing [a]: Initially, a 2022 limited process. We were in exclusive discussions with the Founder/CEO since late 2022. We were selected by the Founder/CEO due to our extensive experience in industrial automation and with founder transitions, including Milacron, Hayward, and Generac, and our partnership with Tom Goeke, the former CEO of CCMP Capital portfolio company Milacron. Our team's investing experience and relationships in the food distribution and cold storage industries also provided us with conviction on the significant growth opportunity in the sector. The Founder/CEO viewed us as the ideal partner to support Innovative's aftermarket growth strategy as well as its transition from family ownership. The Founder/CEO rolled proceeds such that he owns 43% of the equity alongside CCMP. The Founder/CEO continues to run the business post closing.

Investment Theme/Research: Smart Automation and the Cold Storage Value Chain

INITIAL INVESTMENT

Date	December 2023
Type	Control Buyout
Total CCMP Equity Investment	$70M
Total Equity Co-Investment [b]	$51M
Board Representation	Mark McFadden, Patrick McGrath, Chris Stevenson, Pete Papagiannis

Investment Highlights

- Long history of robust organic growth: 15%+ revenue CAGR on a 5-year, 10-year, and 15-year basis
- Strong underlying market growth given favorable industry dynamics: regulatory changes, age and inefficiency of existing systems, growing demand for fresh food, and trend towards larger and more complex refrigeration systems, amongst others
- Highly differentiated vertically integrated model that creates a sustainable cost advantage vs. competitors
- Tech-enabled recurring aftermarket service and software offerings that comprise ~35% of profitability, with significant opportunities to leverage controls software offerings to drive energy efficiency gains for customers
- Blue-chip customer base including leading food distributors & producers, cold storage warehousers, and food retailers, all of which have proven to be resilient across economic cycles
- Engineering and service centric business model yielding consistently strong margins (~25% EBITDA margins, ~40% gross profit margins) and high free cash flow conversion
- Strong business momentum and visibility: 2023 growth of ~10%, with record order backlog underpinning robust forecast growth in 2024
- Highly successful Founder/Owner who remained CEO and rolled substantial equity
- Modest leverage of ~3x and what CCMP believes is a favorable ESG profile

Value Creation to Date [c]

- Outstanding (50%+) organic growth in 2024 across both construction and aftermarket
- While choppy economic conditions impacted 2025 construction activity, strong aftermarket growth enabled consistent overall performance
- Seeing benefits of scaled, reorganized aftermarket organization driving growth in preventative maintenance and software contracts and repair/retrofit work
- Leading industry with next generation CO_2 refrigerant technology
- Significant buildout of leadership team – CFO, Director of Operations
- Outstanding profit growth and cash generation – reduced net debt / EBITDA from 3.7x at closing to ~1.9x as of 12/31/2024

Historical Financial Performance

($ M)	Revenue	% Growth	Adj. EBITDA	% Growth	Net Debt / PF Adj. EBITDA
2020A	$85		$18		N/A
2021A	$124	47%	$33	82%	N/A
2022A	$157	26%	$37	15%	N/A
2023A	$159	1%	$43	14%	3.7x
2024A	$242	52%	$66	56%	1.9x

Closed Dec 2023

a) Companies referenced are from legacy funds advised by CCMP Capital.
b) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs. $36M of the $51M co-investment amount in Innovative Refrigeration is through a vehicle controlled by CCMP.
c) There can be no assurance any such value creation or financial growth plan will ultimately be consummated. Actual results will vary. Estimates included herein are inherently uncertain and subject to change.

Note: Certain statements made reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. Forecasts and estimates are inherently uncertain. There can be no assurance any targets or forecasts will ultimately be achieved. Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

Decks & Docks

Overview

Specialty distributor of marine dock and decking building products. Headquartered in Clearwater, FL.

Sourcing [a]: Limited auction process led by Raymond James. We have a strong relationship with Raymond James through the Hillman sale and public equity offerings. We were included in the process due to our extensive experience in distribution, building products and multi-site retail through our investments in Hillman Solutions, Jetro Restaurant Depot, Ollie's Bargain Outlet, Francesca's Collections and Mammoth Holdings. Because of this expertise the CEO and President viewed us as the ideal group to partner with to buy out their non-active family members and support their growth strategy. CEO and President rolled ~75% of their after-tax proceeds and continue to run the business.

Investment Theme/Research: Outdoor Living / Specialty Distribution / Building Products

INITIAL INVESTMENT

Date	October 2023
Type	Control Buyout
Total CCMP Equity Investment [b]	$70M
Total Equity Co-Investment [b]	$92M total ($72M common and $20M preferred)
Board Representation	Joe Scharfenberger, Chris Stevenson, Mark Hornick, Bill Reminder, Casey Klingler (board observer)

Investment Highlights

- Only pure play specialty distributor of marine dock and decking building products with scale (~6x the size of the nearest pure play competitor and ~7% market share)
- Large, growing market supported by secular trends: TAMs for dock supplies and deck supplies are ~$3.3 and ~$15B, respectively. Market growth is estimated to be ~7-8% supported by growing R&R spending, outdoor living and coastal migration trends, strong economic outlook in the Company's core markets, like-for-like pricing growth, mix shift towards higher-end composite decking, and increasing impact of climate change (rising sea levels, storms, shoreline erosion, wood attacking marine borers)[c]. R&R focused product mix (90%+)
- Clearly defined and executable growth plan: demonstrated ability to grow via same store sales, M&A, and new greenfield openings
- Attractive financial profile: strong growth profile of 18% SSS, 31% total sales, and 56% EBITDA growth over the past 5 years and attractive unit economics (all units opened / acquired prior to 2022 are profitable and generate an average of $10M of sales and $1.4M of EBITDA)
- High barriers to entry given the company's market positioning and value-added capabilities; strong customer value proposition
- Strong, aligned management team: CEO and President have built the business since inception in 2005 and reinvested $62M or ~75% of their after-tax proceeds

Value Creation to Date [d]

- Same-store sales growth in excess of the broader building products distribution peer set
- Completed 6 acquisitions, all at accretive multiples, positioning D&D ahead of CCMP's base case for acquired EBITDA
- Opened 13 new greenfield locations, proving out inland decking strategy
- Piloting retail showroom model in Richmond, VA to target high-end retail / shopping areas
- Deployed Epicor BisTrack ERP system across all locations to improve visibility into the business
- Continue to evaluate vertical integration opportunities to acquire suppliers/manufacturers of dock and decking materials and accessories
- Executing on gross margin initiatives
- Rolled out company-wide profit share program to further support retention and alignment of interest with management-level employees

Historical Financial Performance [e]

($ M)	Revenue	% Growth	Adj. EBITDA	% Growth	Net Debt / PF Adj. EBITDA[f]
2020A	$121		$12		N/A
2021A	$205	69%	$25	102%	N/A
2022A	$251	22%	$31	24%	N/A
2023A	$276	10%	$32	2%	4.0x
2024A	$344	25%	$37	17%	4.1x

Closed Oct 2023

a) Companies referenced from legacy funds advised by CCMP Capital are Hillman Solutions, Jetro Restaurant Depot, Ollie's Bargain Outlet, and Francesca's Collections.
b) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs. $42M of the $92M co-investment amount in Decks & Docks is through a vehicle controlled by CCMP.
c) Source: LEK July 2023 market study.
d) There can be no assurance any such value creation or financial growth plan will ultimately be consummated. Actual results will vary. Estimates included herein are inherently uncertain and subject to change.
e) 2024 results are pro forma for acquisitions completed in 2024 and EBITDA adds back losses on greenfields.
f) Represents credit agreement EBITDA, which includes ramp adjustments for greenfield locations for the first 18 months after opening, subject to a cap of 10% of Adjusted EBITDA.

Note: Certain statements made reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. Forecasts and estimates are inherently uncertain. There can be no assurance any targets or forecasts will ultimately be achieved. Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

OMNIA EXTERIOR SOLUTIONS

Omnia Exterior Solutions

Overview

Consolidation platform in exterior residential maintenance services (roofing, gutter, window, siding, etc.)

Sourcing [a]: Opportunity identified through CCMP June 2022 Home Services research. Evaluated 20+ residential service trades for consolidation potential. We believe that the consolidation of smaller regional leaders in roofing provided an attractive risk/return opportunity for CCMP. Deep CCMP experience base including ownership of residential products OEMs (Hayward, Generac), and BGIS experience (acquired 20+ regional contracting businesses into BGIS in last 4 years). CCMP formed Omnia partnership with Jim Ziminski and Mike Blumenfeld in January 2023. Mark McFadden has known Jim Ziminski (former President, Mr. Roof, another successful roofing platform) for 10+ years.

Investment Theme/Research: Resilient, Tech-Enabled Services

INITIAL INVESTMENT

Date	May 2023, with additional investments thereafter
Type	Control Buyout
Total CCMP Equity Investment [b]	$71M
Total Equity Co-Investment [c]	$32M
Board Representation	Mark McFadden, Patrick McGrath, Pete Papagiannis, Connor Moran

Investment Highlights

- Roofing and related exterior services is a resilient industry with attractive underlying replacement demand drivers
- Fragmented industry with attractive consolidation economics and scale advantages – including purchasing synergies, and consolidated back-office functions to allow entrepreneurs to focus on customers
- Partnering with high growth, regional market leaders who are motivated to drive continued success as part of the Omnia platform
- Diversified across geography, product, customer, and sourcing (storm/insurance vs remodel), with minimal construction exposure
- Multiple levers to drive growth, including supporting existing growth plans of Omnia partners, helping them diversify & grow their businesses with digital marketing & storm support, and continued bolt-on M&A
- Attractive financial profile with margin expansion opportunities and high free cash flow conversion
- Built Omnia management team with deep experience in driving growth and portfolio integration, led by Jim Ziminski (Chairman), Jeff Kizilbash (CEO) and Dan Shear (CFO). They have hired Chief People Officer, Chief Revenue Officer, Controller, and Chief Technology officer, all from their prior companies

Value Creation to Date [d]

- Scaled rapidly to $36M of PF Adj. EBITDA at attractive creation multiple
  - 13 acquisitions closed at attractive multiples with 25%-40% rollover into Omnia stock
  - Attractive pipeline of M&A opportunities
- Substantial progress made on building business platform infrastructure
  - Centralized marketing team in place and continued optimization of local strategies
  - Benefits fully harmonized and consolidated Paylocity payroll system implemented
  - Formalized commercial bidding process
  - Salesforce CRM system implementation underway
  - NetSuite ERP system currently being trialed, with broader rollout taking place in early 2026
  - Insurance partnership granting Omnia exclusive leads rolling out in Q4 2025
- Multiple successful “Legacy Builders’ Council” meetings held with leaders of key partner companies resulting in sharing of best practices and driving successful cultural integration

Historical Financial Performance [e]

($ M)	PF Revenue	% Growth	Reported Revenue	Reported Adj. EBITDA	Net Debt / PF Adj. EBITDA
2020A	$116		N/A	N/A	N/A
2021A	$145	25%	N/A	N/A	N/A
2022A	$192	32%	N/A	N/A	N/A
2023A	$270	41%	$49	$4	N/A
2024A	$311	15%	$220	$26	2.9x

First Investment May 2023

a) Companies referenced are from legacy funds advised by CCMP Capital.
b) Omnia Exterior Solutions’ Invested Capital includes a $1.9 million Note related to one of the Omnia partner companies.
c) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs.
d) There can be no assurance any such value creation or financial growth plan will ultimately be consummated. Actual results will vary. Estimates included herein are inherently uncertain and subject to change. There can be no assurance any pipeline acquisition will ultimately be consummated.
e) PF Revenue and Net Debt / PF Adj. EBITDA include all thirteen Omnia deals closed as of December 31, 2024 on a PF basis. Pre-2022 historical financials for five companies based on company-reported results and Omnia management estimates as Quality of Earnings adjusted financials are unavailable for certain historical periods. Reported Revenue and Adj. EBITDA reflect actual results as of acquisition by Omnia.

Note: Certain statements made reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. Forecasts and estimates are inherently uncertain. There can be no assurance any targets or forecasts will ultimately be achieved. Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

Mammoth Holdings

Mammoth Holdings

Overview

Express car wash platform with 155 locations across the Southeast and Midwest. Headquartered in Dallas, Texas

Sourcing: Proprietary, Joe Scharfenberger has a close, 20+ year relationship with Toby Chambers of Red Dog Equity, the lead sponsor in Mammoth, who invited CCMP Growth to invest due to our proven track record and experience in multi-site consumer.

Investment Theme/Research: Outsourced Consumer Services ("Do It For Me")

INITIAL INVESTMENT

Date	December 2022
Type	Minority growth investment. All proceeds net of fees and expenses are staying in the company to fund growth initiatives
Structure	Convertible preferred equity with a 15% liquidation preference
Total CCMP Equity Investment	$60M
Total Equity Co-Investment [a]	$15M
Board Representation	Joe Scharfenberger, Casey Klingler (board observer)

Investment Highlights

- Leading express car wash provider of scale (top 10 player)
- Large, fragmented and growing market: ~$14.7B market where >60% is comprised of 1-2 unit operators and where the largest player has ~0.6% share [c]
- Attractive unit economics: store level EBITDAR margins of over 50% in 2021 and high single digit SSS growth since 2018
- Multiple levers to drive growth: demonstrated ability to grow via M&A, new greenfield openings, same store sales, and operating efficiencies
- Attractive exit opportunities: Sponsor sale, strategic sale, or IPO [d]
- Positive ESG attributes: Professional car washing uses less water and reduces discharge of pollutants vs at-home washing
- Attractive risk / reward profile: 15% liquidation preference with sizable equity cushion behind CCMP IV provides strong downside protection with the convertible structure providing common equity upside

Value Creation to Date [b]

- Increased unit count from 108 in 2022 to 155 currently
- New management team (CEO – Terry Emerson, COO – Brian Carroll and CFO – Ryan Moore) driving operational improvements
- Dallas, TX Headquarters opened
- Completed the acquisitions of Today's and Galaxies in December 2023, adding 9 new stores in Texas
- Continued double-digit growth in club memberships
- Implementing a single POS system and standardizing menus across the entire platform
- Unified rebranding efforts are underway

Historical Financial Performance [e]

($ M)	Revenue	% Growth	PF Adj. EBITDA	% Growth	Net Debt / PF Adj. EBITDA
2019A	$32		$11		N/A
2020A	$49	51%	$14	23%	N/A
2021A	$90	85%	$44	216%	N/A
2022A	$159	77%	$53	19%	3.1x
2023A	$168	5%	$64	21%	5.8x
2024A	$193	15%	$73	14%	6.3x

Closed Dec 2022

a) Co-investment opportunities may not be made available to all LPs and CCMP Growth is not under any obligation to offer co-investment opportunities to LPs.
b) There can be no assurance any such value creation or financial growth plan will ultimately be consummated. Actual results will vary. Estimates and projections included herein are inherently uncertain and subject to change.
c) IBIS World – Car Wash & Auto Detailing in the US – May 2022.
d) For illustrative purposes only. There can be no assurance any such exit will ultimately be achieved.
e) Financials are updated to reflect the way the company reports, which we believe better reflects the company's performance. Revenue is as reported per the financials and EBITDA is adjusted per the credit agreement which includes a full 12 months for acquisitions and run rate adjustments for recently opened greenfields. Previous methodology was what we used to value the company which gave credit for acquisitions under LOI which were closing in the near term and greenfields under construction where capital had been spent.

Note: Certain statements made reflect the subjective views and opinions of CCMP Growth and its personnel. Such statements cannot be independently verified and are subject to change. Forecasts and estimates are inherently uncertain. There can be no assurance any targets or forecasts will ultimately be achieved. Past performance is not necessarily indicative of future results. See Notes pages for important disclosures.

Legacy CCMP Capital Track Record [1] [a]

As of September 30, 2025 ($ in millions)

Consists of portfolio companies in CCMP Capital funds CCMP II, CCMP III, and CCMP III CV, led by Joe or Mark as the lead investment partner

Investment Name	Industry	Date of Initial Investment	Invested Capital	Gross Realized Proceeds	Book Value	Total Value	Gross MoM	Gross IRR [b]	Exit / Date	Fund
Francesca's Collections	Consumer	Feb-10	$209	$870	--	$870	4.2x	110%	IPO/'13	CCMP II
Ollie's Bargain Outlet	Consumer	Sep-12	$344	$943	--	$943	2.7x	35%	IPO/'16	CCMP II
Jamieson Wellness	Consumer	Jan-14	$125	$386	--	$386	3.1x	36%	IPO/'17	CCMP III
Hillman Solutions	Industrial	Jun-14	$335	$438	--	$438	1.3x	3%	SPAC/'23	CCMP III
Jetro Cash & Carry	Consumer	Jul-14	$350	$874	--	$874	2.5x	22%	Sale/'19	CCMP III
Founder Sport Group	Consumer	Sep-16	$195	--	--	--	0.0x	NM	Sale/'24	CCMP III
RealTruck	Consumer	Apr-17	$320	$1,025	--	$1,025	3.2x	35%	Sale/'21-'22	CCMP III
Hayward	Industrial	Aug-17	$336	$1,196	--	$1,196	3.6x	30%	IPO/'23	CCMP III
Shoes For Crews [d]	Consumer	Oct-15	$265	$18	--	$18	0.1x	NM	Debt Sale/'24	CCMP III
BGIS	Industrial	May-19	$360	$934	--	$934	2.6x	45%	CV/'22	CCMP III
Total Realized Track Record Investments			**$2,840**	**$6,684**	**$0**	**$6,684**	**2.4x**	**49%**		
RealTruck (III CV)	Consumer	Mar-22	$92	--	$103	$103	1.1x	3%	Active	CCMP III CV
BGIS (III CV) [e]	Industrial	Mar-22	$751	$130	$1,622	$1,752	2.3x	27%	Active	CCMP III CV
Total Unrealized Track Record Investments [c, d]			**$843**	**$130**	**$1,725**	**$1,854**	**2.2x**	**25%**		
Total Track Record Investments [c, d]			**$3,682**	**$6,813**	**$1,725**	**$8,538**	**2.3x**	**48%**		

Mark McFadden has also been involved in CCMP Capital's investments in Generac, Milacron and Ecovyst

Legacy CCMP Capital Funds Performance

Total CCMP III CV Investments	$843	$0	$1,822	$1,822	2.2x	25%
				Net (Class A) [b]	1.9x	21%
				Net (Class B) [b]	1.9x	20%
Total CCMP III Investments	$3,148	$6,385	$0	$6,385	2.0x	15%
				Net [b]	1.6x	11%
Total CCMP II Investments	$3,352	$7,052	--	$7,052	2.1x	19%
				Net [a]	1.7x	13%

a) The companies reflected herein are not representative of all portfolio companies and only reflect certain investments from CCMP II, CCMP III, and CCMP III CV. A complete list of CCMP III CV, CCMP III, and CCMP II portfolio companies with their performance may be provided upon request. CCMP II, CCMP III, and CCMP III CV did not utilize a credit facility.
b) "NM" signifies an IRR which is 0% or negative.
c) For Track Record net MoM and net IRR calculations, the Class A performance of CCMP III CV is used.
d) As of September 30, 2025, CCMP III continues to own 6.5% of Shoes For Crews, which is valued at $0 given uncertainty in valuation post-bankruptcy.
e) Book Value and Total Value of BGIS include the value of a foreign currency hedge which was ($57M) as of September 30, 2025.
Note: Past performance is not necessarily indicative of future results. See Notes pages for important disclosures and information on the calculation of performance information.

Notes

CCMP Capital has invested in buyouts and growth equity since 1984 through J.P. Morgan Partners ("JPMP") and predecessor organizations. CCMP II was raised in 2006 at the time that CCMP Capital's founders separated from JPMP to form CCMP Capital. CCMP III had its final closing in September 2014. CCMP III CV had its final closing in March 2022. CCMP IV had its final closing in July 2024.

"Book Value" as used throughout this presentation corresponds to U.S. Generally Accepted Accounting Principles "Fair Value," which represents a price that CCMP Growth or CCMP Capital believes would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Book Values are as of September 30, 2025, except where specifically noted. While CCMP Growth's and CCMP Capital's valuations of unrealized investments are based upon assumptions that CCMP Growth and CCMP Capital believe are reasonable under the circumstances, the actual realized returns on unrealized investments will depend on, among other factors, future operating results, the value of the assets and market conditions at the time of disposition, any related transaction costs and the timing and manner of sale, all of which may differ materially from the assumptions on which valuations used in the above performance data are based. Accordingly, there can be no assurance that the values derived from such methodologies utilized herein are indicative of the ultimately realizable values. Actual results may vary.

"Total Value" represents Gross Realized Proceeds and the Book Values of unrealized investments. Gross "Multiple of Money" ("MoM") for an investment represents Total Value divided by invested capital. There is no assurance that Total Value or gross MoM for unrealized investments will be realized. Gross IRR and gross MoM do not take into account relevant fees, expenses, any compensation or incentive payments, including management fees or carried interest, which, in the aggregate are substantial and reduce returns for investors. Gross IRRs reflect the annual, compounded gross internal rates of return calculated (x) with respect to fully or partially realized investments, based on the actual monthly capital inflows to and outflows from portfolio companies, and (y) with respect to unrealized investments and the remaining unrealized portions of partially realized investments, based upon the timing of actual monthly capital inflows and the assumption that such unrealized investments are disposed of for cash at their respective Book Values as of September 30, 2025. The residual value includes expected proceeds from escrows and earn-out payments as if they had been received as of the date of calculation. There is no assurance that such escrow or earn-out proceeds actually will be received. "NM" signifies an IRR which is 0% or negative. IRRs shown may be for an ownership period of less than one year and have been annualized.

CCMP IV has used borrowed funds under a subscription facility ("Credit Line") in advance of, or in lieu of, calling capital from investors to fund portfolio investments, fees and expenses. The Total Fund Credit Line Adjusted Gross IRR ("CL Adj. Gross IRR") and Total Fund Credit Line Adjusted Gross MoM ("CL Adj. Gross MoM") show pro forma CCMP IV gross IRR and MoM calculations as of September 30, 2025 (except where specifically noted) assuming that CCMP IV's investments in its portfolio companies took place at the time that investors had made capital contributions for such investments, rather than the time that the Credit Line was drawn to fund the investment. Such calculations include adjustments based on the assumption that additional capital that would have been invested into each portfolio company as a proxy for interest expense that would not have been incurred in the event that investments were made without a Credit Line. The pro forma results presented reflect the specific assumptions used, actual results would likely differ from the pro forma results presented, and those differences may be material.

"Gross Realized Proceeds" as used throughout this presentation include actual proceeds from the sale of investments, dividends and other distributions received through September 30, 2025 (except where specifically noted) plus expected proceeds from escrows, foreign currency hedges, and earn-out payments without taking into account relevant fees, expenses and carried interest. There is no assurance that such escrow or earn-out payments will actually be received.

Net IRR and net MoM in the case of CCMP II, CCMP III, CCMP III CV, and CCMP IV represent calculations of (a) a limited partner that invested in CCMP II through its Delaware partnership that committed to CCMP II in its first closing, (b) a limited partner that invested in CCMP III through its main fund vehicle that committed to CCMP III in its first closing, (c) a Class A or Class B limited partner, as applicable, that committed to CCMP III CV, or (d) a limited partner that invested in CCMP IV through its main fund vehicle that committed to CCMP IV in its first closing, in each case taking into account relevant fees, expenses and carried interest as of the date indicated. Such calculations are based on both realized and unrealized values in the case of CCMP III, CCMP III CV, and CCMP IV, and based on realized values in the case of CCMP II, which is a fully realized fund. The residual values that were used to calculate the net IRR and net MoM for CCMP III, CCMP III CV, and CCMP IV are based on the limited partner's capital account statement balance. Actual results will differ from these estimated results, and those differences may be material.

CCMP IV has used borrowed funds under a subscription facility ("Credit Line") in advance of, or in lieu of, calling capital from investors to fund portfolio investments, fees and expenses. The Total Fund Hypothetical No Credit Line Net IRR ("No CL Net IRR") and "Net Multiple of Money" ("No CL Net MoM") show pro forma CCMP IV net IRR and MoM calculations as of September 30, 2025 (except where specifically noted) assuming that CCMP IV had not used borrowed funds and investors had made correspondingly earlier capital contributions. Such calculations are an approximation and are based upon actual net IRR and MoM results as of September 30, 2025 with adjustments based upon certain assumptions intended to show how results may have differed if such borrowed funds had not been used. These calculations are based upon an investor that invested in the Fund through CCMP Capital Investors IV, L.P. that committed to the Fund in the first closing, taking into account relevant fees, expenses and carried interest as of the date indicated. CCMP IV's hypothetical non-use of a Credit Line impacts the calculation of net performance metrics (because they measure investor cash flows) and makes CCMP IV's net IRR different than such returns with partnership-level borrowing. In order to calculate the pro forma returns, we have made the following assumptions: (i) capital contributions for investments, fees and expenses were paid by the limited partner on the date the Credit Line was drawn and reflecting the amount the Credit Line was drawn (or on the date capital was called from the limited partner if capital was called directly from the limited partner instead of being drawn from the Credit Line), (ii) distributions were paid to the limited partner on the date the Credit Line was paid down and reflecting the amount the Credit Line was paid down (or on the date capital was distributed to the limited partner if capital was distributed directly to the limited partner instead of being used to pay down the Credit Line), and (iii) no interest expense related to the Credit Line was paid by the limited partner. In addition, the 8% per year interest due from limited partners in later closings to limited partners in earlier closings was recalculated to reflect the assumed non-use of borrowing. In addition, carried interest was recalculated to reflect the different returns resulting from the assumed non-use of borrowing. The residual used to calculate the net IRR and MoM is based on CCMP IV's Book Value of investments at September 30, 2025 less the amount of carried interest payable to the CCMP IV general partner assuming the hypothetical liquidation of CCMP IV as of such date, after taking into account unrecouped fees and expenses and other balance sheet items. The residual value also includes expected proceeds from escrows and earn-out payments as if they had been received as of September 30, 2025. There is no assurance that such escrow or earn-out proceeds actually will be received. The pro forma results presented reflect the specific assumptions used, and actual results that would have been obtained if borrowings under a Credit Line had not been used would likely differ from the pro forma results presented, and those differences may be material.

Any forecasts and estimates (including, without limitation, any target rates of return) contained herein are necessarily speculative in nature, involve elements of subjective judgment and analysis, and are based upon certain assumptions and the best judgment of CCMP Growth. It can be expected that some or all of such assumptions will not materialize or will vary significantly from actual results. Accordingly, these targets are only an estimate. Actual results will differ and may vary substantially from the results shown herein or projected. CCMP Growth's target performance information is not a prediction or projection of actual results and there can be no assurance any such targets will be achieved. The actual returns of any individual investment can be lower or higher, depending on the nature of any individual investment. CCMP Growth's evaluation of a proposed investment is based, in part, on CCMP Growth's internal analysis and evaluation of the investment and on numerous investment-specific assumptions that may not be consistent with future market conditions and that may significantly affect actual investment results. CCMP Growth's ability to achieve investment results consistent with these targets depends significantly on the accuracy of such assumptions. Target returns are hypothetical in nature, do not represent actual returns to any investor, and do not represent the actual returns of any CCMP Growth funds. As a result, hypothetical performance has inherent limitations and prospective investors should not be unduly reliant on any such hypothetical performance shown herein. No representation is being made that any investor will or is likely to achieve the results shown. The target returns are based on the current judgment of CCMP Growth investment professionals, which may change. The targeted individual investment returns represent the typical returns profile CCMP Growth targets for making an underwriting decision based on its diligence into the underlying investment and assumptions regarding future performance and the exit value.

As used in this presentation, EBITDA reflects adjusted EBITDA, and calculations of entry multiples and other measures presented herein that use EBITDA or LTM EBITDA are based on adjusted EBITDA. EBITDA means earnings before interest, taxes, depreciation and amortization and LTM means latest twelve months. Adjustments may include, but are not limited to, the exclusion of nonrecurring or extraordinary items, the impact of expected synergies and other usual and customary adjustments for similar companies that CCMP Capital and CCMP Growth believe would be used in an orderly sale process. Adjusted EBITDA is presented inclusive of all material acquisitions and exclusive of all material divestitures, pro forma for the entire period, and is generally calculated on an annualized basis using available information during the applicable twelve-month measurement period. When EBITDA information is not available at the time of investment (e.g., a carve-out of a corporate operating division that did not previously report stand-alone EBITDA, etc.), CCMP Capital and CCMP Growth use an EBITDA estimate that it deems reasonable and appropriate. There can be no assurance that expected synergies will be achieved or that expected adjustments will be realized.

Revenue, EBITDA and Net Debt used for valuations are preliminary data available to CCMP Growth and CCMP Capital and therefore may vary from results used for reporting purposes. Revenue, EBITDA and Net Debt used for valuations may also include or exclude proforma adjustments used or not used for reporting purposes.

The consolidated returns reflected herein represent investments that were not made in the context of a single fund and were not part of a single investment program with coordinated investment objectives, guidelines and restrictions. The consolidated returns do not reflect results of any individual investors and instead, represents a blended composite of all CCMP Capital transactions since inception.

CCMP II, CCMP III, and CCMP III CV did not utilize a credit facility and CCMP IV utilizes a credit facility; additionally, a future fund may borrow under a credit facility (sometimes referred to as a "subscription line") to make investments and pay expenses and for other purposes to the extent permitted by the fund's partnership agreement. Fund-level borrowing to fund investments does not impact the portfolio total metrics presented, because those metrics measure a fund's cash outlays to and returns from its investments regardless of whether the cash outlays came from investor capital contributions or borrowings under the fund's credit facility. By contrast, fund-level borrowing to fund investments does impact the investor's gross and net metrics presented, because those metrics reflect investors' cash outlays to, and returns from, the fund and as such, returns depend on the amount and timing of investor capital contributions. To the extent a fund uses borrowed funds in advance of, or in lieu of calling capital, investors make correspondingly later or smaller capital contributions. Accordingly, fund-level borrowing may result in higher investor gross and net metrics than if capital had been called, even after taking into account the associated interest expense of the borrowing.

Notes

1. "Legacy CCMP Capital Track Record" defined as CCMP II, CCMP III, and CCMP III CV transactions in which Joe Scharfenberger or Mark McFadden are listed as the Lead Investment Partner in CCMP's Master Portfolio Data Sheet available upon request. Data is as of September 30, 2025 and includes unrealized investments. The companies reflected herein are not representative of all portfolio companies of CCMP Capital. Total Gross MoM is calculated as the Total Realized and Unrealized Value from all of the track record investments divided by the total invested capital from these investments. Total Gross IRR for Joe Scharfenberger and Mark McFadden's track record is calculated as a standard time series methodology for a hypothetical fund with the first investment serving as the initial investment for the Gross IRR calculation. It is important to note that neither of the total Gross IRRs reflected for Mr. Scharfenberger's and Mr. McFadden's investments represent the actual IRRs for any particular CCMP Capital fund or any investor and these are hypothetical total gross returns. The total Gross IRRs do not reflect the impact of management fees, carried interest and other fund level expenses which, in the aggregate, are substantial and reduce investor returns.

   The Legacy CCMP Capital Track Record returns do not reflect the actual returns of any particular investor in any CCMP Capital fund and are hypothetical total net returns. Hypothetical performance has inherent risks and limitations. As a result, prospective investors should not place undue reliance on any such hypothetical information.

   Individual investments "Net IRR" used for calculation of the Legacy CCMP Capital Track Record represent (Gross IRR + 1) for an individual investment(s) multiplied by the following ratio for each respective fund: (total fund Net IRR + 1) divided by (total fund Gross IRR + 1). Individual investments "Net MoM" represent Gross MoM for an individual investment(s) multiplied by the following ratio: total fund Net MoM divided by total fund Gross MoM. These ratios are then applied to the individual investments. For groups of individual investments across more than one fund, blended ratios are applied weighted by the invested capital amounts from each fund. As management fees, carried interest and other fund level expenses are based on the total fund, individual investments Net IRR and Net MoM calculations are an approximation and hypothetical and do not reflect the actual returns received by an investor with respect to an investment. Hypothetical performance has inherent risks and limitations. As a result, prospective investors should not place undue reliance on such hypothetical performance. To calculate the Net MoM and Net IRR ratios to apply to the total Legacy CCMP Capital Track Record, the total Track Record Gross MoM and Gross IRRs are multiplied by the blended weighted average Net MoM and Net IRR ratios based on the invested capital for the respective funds. The CCMP II investments in the Track Record represent 15.0% of the invested capital, the CCMP III investments represent 62.1% of the invested capital, and the CCMP III CV investments represent 22.9% of the invested capital.